

# EMPLOYMENT REFERENCE

To Support Application For Graduate Admission

---

## SECTION I: To be completed by applicant

Full Name of Applicant \_\_\_\_\_

Department to which you are applying **MPA (Management)** \_\_\_\_\_

---

## SECTION II: To be completed by referee (employment)

Please complete the form and return it to the applicant, sealed in an envelope. The information in this report is confidential. We are particularly interested in the applicant's ability to demonstrate initiative, to work well as a team member, and to follow through on work assignments. We would appreciate knowing the basis of your general assessment. Please comment briefly on the applicant in the space below:

Among employees I have known at the same stage in this field in recent years, I would rank this applicant in the upper \_\_\_\_%.

I **would / would not** recommend this applicant as a graduate student.

Your Name \_\_\_\_\_

Position \_\_\_\_\_

Organization \_\_\_\_\_

Phone Number \_\_\_\_\_

Address \_\_\_\_\_

Fax Number \_\_\_\_\_

\_\_\_\_\_

Email Address \_\_\_\_\_

Signature \_\_\_\_\_

Date \_\_\_\_\_

---

### PLEASE MAIL THE COMPLETED FORM DIRECTLY TO THE FOLLOWING ADDRESS:

Centre For Advanced Management Education  
Dalhousie University  
6100 University Avenue Suite 3100  
P.O. Box 15000  
Halifax, NS B3H 4R2

Phone Number (902) 494-6391  
Toll-Free Number 1-800-205-7510  
Fax Number (902) 494-5164  
Email Address mpam@dal.ca